1. (1) This Statute shall apply to the award of the following degrees of Master of Business Administration (MBA):

   Master of Business Administration (Accountancy)
   Master of Business Administration (Banking & Finance)
   Master of Business Administration (Business Law)
   Master of Business Administration (Hospitality & Tourism Management)
   Master of Business Administration (International Business)
   Master of Business Administration (Management of Information Technology)
   Master of Business Administration (Management of Technology)
   Master of Business Administration (Strategic Management)

   (2) Any reference to MBA in this Statute shall mean the Master’s degrees referred to in sub-paragraph (1) of this clause.

2. For admission as a candidate for the degree of Master of Business Administration, a person must -

   (a) be a graduate of this University or such graduate of another university or possess such other qualifications as the Academic Board may approve;

   (b) have had a minimum period of two years’ relevant working experience after obtaining the first degree or such other qualifications approved by the Academic Board under the provisions of sub-paragraph (a) of this clause; and

   (c) fulfil such other conditions as may be prescribed by the Academic Board.

3. (1) Each MBA programme extends over a minimum period of four trimesters of full-time study or six trimesters of part-time study.

   (2) The maximum periods of candidature for full-time and part-time candidates are six trimesters and twelve trimesters respectively.

   (3) There are three trimesters in each academic year.

4. During the period of study, a candidate for the degree of Master of Business Administration must pursue such subjects of study as may be prescribed by Regulations made by the Board of Graduate Studies on the advice of the School of Accountancy and Business.
5. A candidate for the degree of Master of Business Administration must take such examinations as may be prescribed by Regulations made by the Board of Graduate Studies on the advice of the School of Accountancy and Business.

REGULATIONS MADE UNDER STATUTE AB11

Subjects of Study

1. Unless exempted by the Board of Graduate Studies, a full-time MBA candidate must offer at least three but not more than 5 subjects in a trimester of study and a part-time candidate must offer at least one but not more than 3 subjects per trimester.

2. The programme leading to the degree of MBA comprises -
   (a) core subjects;
   (b) functional subjects;
   (c) electives;
   (d) (i) a dissertation through a Business Study Mission, which must be undertaken outside Singapore; or
   (ii) a dissertation on a topic approved by the Dean of the School of Accountancy and Business.

3. (1) There are nine core subjects which must be offered by all candidates for the degree of Master of Business Administration in any area of specialisation unless otherwise waived under the provisions of subparagraph (4) of this regulation. They are as follows:

B6002 Business Policy
B6003 Economics
B6004 Statistical & Research Methods
B6005 Financial Management
B6007 Marketing Management
B6008 Management Information Systems
B6010 Organisational Behaviour
B6011 Financial Accounting
B6012 Managerial Accounting

(2) The functional subjects are as follows:

(a) MBA (Accountancy)

B6121 Business & Company Law*
B6122 Auditing & Reporting*
B6123 Corporate Reporting*

(* indicates compulsory functional subject)
B6125  Tax Management*
B6127  Further Perspectives in Auditing*
B6128  Advanced Financial Accounting*
B6129  Financial Statement & Risk Analysis
B6130  Advanced Management Accounting

(* indicates compulsory functional subject)

(b) MBA (Banking & Finance)

Compulsory Functional Subjects
B6222  Corporate Finance
B6250  Equities & Fixed Income Securities
B6255  Derivative Securities

Functional Subjects (select a minimum of 2 subjects)
B6251  Financial Institutions & Markets
B6252  Financial Statement Analysis
B6253  Portfolio Management
B6254  Treasury & Risk Management
B6256  Credit Risk Management

Insurance Track (select a minimum of 5 subjects)
B6239  Corporate Risk Management & Insurance
B6240  Reinsurance Planning & Management
B6245  Actuarial & Statistical Methods in Insurance
B6246  Life & Health Insurance
B6257  Property & Liability Insurance
B6258  Strategic Management in Insurance
B6259  Current Issues in Insurance

(c) MBA (Business Law)

Compulsory Functional Subject
B6440  Legal Obligations in Business

Functional Subjects (select a minimum of 4 subjects)
B6422  International Business Transactions
B6434  Management of Intellectual Property Rights
B6435  The Management & Resolution of Business Disputes
B6436  Asian Foreign Investment Laws
B6441  Corporate Law & Administration
B6442  Credit & Finance Law
B6529  The Legal & Ethical Issues of Information Technology

(d) MBA (Hospitality & Tourism Management)

Functional Subjects (select a minimum of 5 subjects)
B6330  Hospitality Project Planning & Design
B6335  Human Resource Management in the Hospitality Industry
B6337  Destination & Hospitality Marketing
B6338  International Tourism Impact & Management
B6339 International Transportation & Tourism
B6342 Resorts & Attractions – Development & Management
B6343 Service Quality Management in Hospitality & Tourism
B6344 International Hospitality Finance

(e) MBA (International Business)

Compulsory Functional Subject
B6721 International Business

Functional Subjects (select a minimum of 4 subjects)
B6724 Managing Technology & Capital Transfers
B6725 Leadership in the Global Era
B6726 Mergers & Acquisitions
B6740 Financial Management for International Businesses
B6741 Managing People Across Cultures
B6742 Cross-Cultural Buyer Behaviour
B6743 Multinational Marketing Strategy

(f) MBA (Management of Information Technology)

Compulsory Functional Subject
B6541 IT Management Forum

Functional Subjects (select a minimum of 4 subjects)
B6523 Communication Technology & Network Management
B6525 Global Information Technology
B6528 Information Technology Controls, Security & Audit
B6533 Advanced Topics in Information Systems
B6540 Emerging Data Management Technologies & Applications
B6542 Contemporary Engineering of Enterprise Software
B6543 Strategic IT: Creating Business Value from Technology

(g) MBA (Management of Technology)

Compulsory Functional Subjects
B6628 Project Management
B6631 Strategic Technology Management

Functional Subjects (select a minimum of 3 subjects)
B6624 Quality Management
B6626 Management of Product Development
B6632 Integrated Manufacturing Strategy
B6633 Innovation & New Business Development
B6635 Management of Service Operations*
B6636 Production & Operations Management*
B6640 Seminar in Management of Technology

* Management of Technology participants can only offer one of these two subjects.
(h) MBA (Strategic Management)

**Compulsory Functional Subjects**

- B6821 Organisation Design, Learning & Change
- B6822 Economics & Business Strategy
- B6823 Environmental Scanning & Scenario Planning
- B6830 Strategic Planning & Control

**Functional Subjects (select at least one subject)**

- B6060 Business Re-engineering & Organisational Transformation
- B6070 Planning for Organisational Change
- B6721 International Business
- B6726 Mergers & Acquisitions

(3) Subject to the approval of the Dean, School of Accountancy and Business, a candidate may offer one or more of the following electives:

- B6006 Human Resource Management
- B6053 Seminar in Management
- B6054 Entrepreneurship
- B6065 Regional Study Seminars
- B6067 Seminar in Corporate Communications
- B6071 Implementing Organisational Change
- B6075 Enterprise Knowledge Management
- B6076 Strategic Marketing in Service Industries
- B6728 Management Consulting & Presentation
- B6732 International Electronic Commerce

(4) A candidate for the degree of Master of Business Administration must offer the nine core subjects specified in sub-paragraph (1) of this regulation and seven functional subjects in his area of specialisation. Subject to the approval of the Dean, School of Accountancy and Business, he may offer fewer subjects than is required and offer, in lieu, other functional subjects or electives.

(5) The School of Accountancy and Business shall determine the distribution of subjects for each trimester.

(6) A candidate may, with the approval of the Board of Graduate Studies, transfer the credits he has earned in approved postgraduate programmes of other universities up to four subjects provided that the grades he obtains for such subjects are of the level acceptable to the Dean of the School of Accountancy and Business. A candidate pursuing MBA (International Business) programme may transfer the credits he has earned up to a maximum of six subjects.

(7) Subject to the approval of the Board of Graduate Studies, a candidate may transfer from one MBA specialisation to another if he fulfils the conditions laid down by the School of Accountancy and Business.
(8) With the approval of the Board of Graduate Studies a candidate may be granted exemption for up to two subjects in which he has requisite academic background.

4. (1) The Business Study Mission shall be of such duration and comprise such programmes as may be approved by the Dean of the School of Accountancy and Business.

(2) All candidates doing a dissertation through the Business Study Mission will be required to attend a Business Study Seminar Series prior to the Mission Trip and submit a preliminary report. Candidates will be required to submit a dissertation through the Business Study Mission on completion of the Business Study Mission trip.

5. The dissertation shall not exceed 15,000 words and shall be submitted in accordance with the provisions prescribed in clause 10 of Statute 18 (Degrees of Master).

Examinations

6. (1) A candidate will be examined at the end of each trimester.

(2) Unless otherwise determined by the Board of Graduate Studies on the advice of the School of Accountancy and Business, there will be one paper for each of the subjects of the programme.

(3) There will be no formal examination for the subjects Statistical & Research Methods, Seminars in Management, Entrepreneurship, IT Management Forum, Business Re-engineering & Organisational Transformation, Leadership in the Global Era, Seminar in Corporate Communications, Regional Study Seminars, Planning for Organisational Change, Implementing Organisational Change, Asian Foreign Investment Laws, Information Technology Controls, Security & Audit and Seminar in Management of Technology. For Statistical & Research Methods, the product of the course is a research proposal embodied in a report submitted by the candidate. The assessment of the candidate’s report will form part of the results of the Examination.

(4) For Seminars in Management, Business Re-engineering & Organisational Transformation, Leadership in the Global Era, Seminar in Corporate Communications, Asian Foreign Investment Laws, Information Technology Controls, Security & Audit and Regional Study Seminars, the subjects comprise seminars for which candidates are required to prepare term papers. The assessment for the term papers will form part of the results of the Examination.

(5) For Entrepreneurship and IT Management Forum, assessment is based on a combination of projects, case studies, class presentation, term papers, oral examination and/or creation of a new venture.
(6) For the dissertation through the Business Study Mission, the preliminary report will form part of the assessment for the final grade.

7. (1) A candidate who has not completed and passed at least eight subjects since his admission to the programme will be dismissed if he has either:

(a) failed to obtain a pass after two attempts in any one subject; or

(b) failed his first attempts in a total of five subjects since his admission to the programme.

(2) Regulation 7(1) will not apply to any candidate who has passed at least eight subjects since his admission to the programme.

(3) A candidate who fails an attempt in any subject is required to repeat the course of study in the subject before attempting the examination in that subject again. In the case of failure in a functional subject, the candidate may, with the approval of the Dean of the School of Accountancy and Business, offer an alternative subject, which for this purpose will be deemed a repeat attempt in the original subject.

(4) Transfer of credits and subject exemptions granted will not be counted as subjects passed in counting the number of subjects a candidate has passed since his admission to the programme.

8. (1) A candidate who is prevented by illness from taking or completing the Examination may be permitted by the Board of Graduate Studies to take the Examination again at a subsequent period of the Examination provided that the illness is reported to the Registrar and a medical report submitted to the Registrar within forty-eight hours of the candidate's absence from the examination. In such a case, the candidate may be required, at the discretion of the Board of Graduate Studies, to repeat the programme before sitting the Examination again.

(2) Any fee payable for the medical examination under regulation 8(1) of these Regulations shall be paid by the candidate.

9. A candidate who has not been granted leave of absence but who withdraws from any subject of an examination after the second week of a trimester will be deemed to have sat and failed in that subject of the Examination.

**Exemptions**

10. The Academic Board may grant such exemptions as it thinks fit from the requirements of these Regulations.

End of Statute AB11