STATUTE AB11

DEGREE OF MASTER OF BUSINESS ADMINISTRATION

1. (1) This Statute shall apply to the award of the following degrees of Master of Business Administration (MBA):

   Master of Business Administration (Accountancy)
   Master of Business Administration (Banking & Finance)
   Master of Business Administration (Business Law)
   Master of Business Administration (Hospitality & Tourism Management)
   Master of Business Administration (International Business)
   Master of Business Administration (Management of Information Technology)
   Master of Business Administration (Management of Technology)
   Master of Business Administration (Strategic Management)

   (2) Any reference to MBA in this Statute shall mean the Master’s degrees referred to in sub-paragraph (1) of this clause.

2. For admission as a candidate for the degree of Master of Business Administration, a person must -

   (a) be a graduate of this University or such graduate of another university or possess such other qualifications as the Academic Board may approve;

   (b) have had a minimum period of two years’ relevant working experience after obtaining the first degree or such other qualifications approved by the Academic Board under the provisions of sub-paragraph (a) of this clause; and

   (c) fulfil such other conditions as may be prescribed by the Academic Board.

3. (1) Each MBA programme extends over a minimum period of four trimesters of full-time study or six trimesters of part-time study.

   (2) The maximum periods of candidature for full-time and part-time candidates are six trimesters and twelve trimesters respectively.

   (3) There are three trimesters in each academic year.

4. During the period of study, a candidate for the degree of Master of Business Administration must pursue such subjects of study as may be prescribed by Regulations made by the Board of Graduate Studies on the advice of the School of Accountancy and Business.
5. A candidate for the degree of Master of Business Administration must take such examinations as may be prescribed by Regulations made by the Board of Graduate Studies on the advice of the School of Accountancy and Business.

REGULATIONS MADE UNDER STATUTE AB11

Subjects of Study

1. Unless exempted by the Board of Graduate Studies, a full-time MBA candidate must offer at least three but not more than 5 subjects in a trimester of study and a part-time candidate must offer at least one but not more than 3 subjects per trimester.

2. The programme leading to the degree of MBA comprises -

   (a) core subjects;

   (b) functional subjects;

   (c) electives;

   (d) a Business Study Mission which must be undertaken outside Singapore; and

   (e) a dissertation on a topic approved by the Dean of the School of Accountancy and Business.

3. (1) There are nine core subjects which must be offered by all candidates for the degree of Master of Business Administration in any area of specialisation unless otherwise waived under the provisions of subparagraph (4) of this regulation. They are as follows:

   B6002  Business Policy
   B6003  Economics
   B6004  Statistical & Research Methods
   B6005  Financial Management
   B6007  Marketing Management
   B6008  Management Information Systems
   B6010  Organisational Behaviour
   B6011  Financial Accounting
   B6012  Managerial Accounting

   (2) The functional subjects are as follows:

   (a) MBA (Accountancy)

   B6121  Business & Company Law*
   B6122  Auditing & Reporting*
   B6123  Corporate Reporting*

   (* indicates compulsory functional subject)
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B6125  Tax Management*
B6127  Further Perspectives in Auditing*
B6128  Advanced Financial Accounting*
B6129  Financial Statement & Risk Analysis
B6130  Advanced Management Accounting

(b) MBA (Banking & Finance)

B6221  Bank Management
B6222  Corporate Finance
B6225  Investment Management
B6226  International Banking
B6228  Marketing of Banking Services
B6230  International Treasury Management
B6232  Futures, Options & Derivatives
B6233  Project Finance & Loans Syndication
B6234  International Trade Finance
B6235  Real Estate Investment Analysis
B6433  International Financial Law

Insurance Track (Candidates may offer up to a maximum of 5 subjects)

B6236  Economics in Insurance
B6237  Strategic Management & Marketing in Insurance
B6238  Risk Underwriting & Claims Management
B6239  Corporate Risk Management & Insurance
B6240  Reinsurance Planning & Management
B6241  Principles of Reinsurance
B6242  Insurance Mathematics
B6243  Strategic Human Resource Management in Insurance
B6244  Employee Benefit Planning
B6245  Actuarial & Statistical Methods in Insurance
B6246  Life & Health Insurance
B6247  Management of Business Interruption

(c) MBA (Business Law)

B6121  Business & Company Law*
B6422  International Business Transactions*
B6423  The Law Relating to Commercial Property & Finance*
B6425  Advanced Corporate Taxation
B6426  Corporate Administration
B6427  Principles & Practice of Arbitration
B6428  International Arbitration Law
B6430  Legal Aspects of Human Resource Management
B6432  Introduction to Foreign Legal Systems
B6433  International Financial Law
B6434  Management of Intellectual Property Rights
B6435  The Management & Resolution of Business Disputes*
B6436  Asian Foreign Investment Laws

(* indicates compulsory functional subject)
(d) MBA (Hospitality & Tourism Management)

B6328 Hospitality Accounting & Finance
B6329 Advanced Food & Beverage Management
B6330 Hospitality Project Planning & Design
B6331 Resort Development & Management
B6333 Principles of Hospitality & Tourism Management*
B6334 Service Quality Management in the Hospitality Industry
B6335 Human Resource Management in the Hospitality Industry
B6337 Destination & Hospitality Marketing
B6338 International Tourism Impact & Management
B6339 International Transportation & Tourism
B6340 Contemporary Trends in Hospitality & Tourism Management
B6341 Strategic Hospitality Management

(e) MBA (International Business)

Candidate must offer a minimum of five and a maximum of seven subjects from the following lists:

List 1
B6721 International Business*
B6060 Business Re-engineering & Organisational Transformation
B6061 Buyer Behaviour
B6226 International Banking
B6230 International Treasury Management
B6433 International Financial Law
B6234 International Trade Finance
B6338 International Tourism Impact & Management
B6339 International Transportation & Tourism
B6422 International Business Transactions
B6428 International Arbitration Law
B6432 Introduction to Foreign Legal Systems
B6525 Global Information Technology
B6628 Project Management
B6631 Strategic Technology & Management
B6726 Mergers & Acquisitions
B6728 Management Consulting & Presentation
B6436 Asian Foreign Investment Laws
B6732 International Electronic Commerce
B6731 Trade & Investment in Southeast Asia

List 2
To select a minimum of three subjects from the following:

B6053 Seminar in Management
B6057 Cross-Cultural Management
B6722 Managing Across Borders

(* indicates compulsory functional subject)
B6724 Managing Technology & Capital Transfers
B6725 Leadership in the Global Era
B6727 International Marketing Management
B6733 Current Topics in Marketing

(f) MBA (Management of Information Technology)

B6060 Business Re-engineering & Organisational Transformation
B6523 Communication Technology & Network Management
B6524 Management of Information Technology*
B6525 Global Information Technology
B6527 New Approaches to Software Development
B6528 Information Technology Controls, Security & Audit
B6529 Legal & Ethical Issues of Information Technology
B6532 Current Issues in Information Systems Research
B6533 Advanced Topics in Information Systems
B6534 Managing the Systems Development Process*
B6535 Managing Data & Telecommunications Resources*
B6536 Strategic Information Systems
B6537 Public Policy for Building National Information Infrastructure
B6538 High Performance Work Groups

(g) MBA (Management of Technology)

Candidates must offer a minimum of five and a maximum of seven subjects from the following lists:

List 1
B6631 Strategic Technology & Management*
B6628 Project Management*
B6068 Management & the Environment
B6434 Management of Intellectual Property Rights
B6523 Communication Technology & Network Management
B6525 Global Information Technology
B6724 Managing Technology & Capital Transfers

List 2
To select a minimum of two subjects from the following:

B6622 Organisation & Technology
B6624 Quality Management
B6625 Management of R&D
B6626 Management of Product Development
B6632 Integrated Manufacturing Strategy
B6633 Innovation & New Business Development
B6634 Advanced Topics in Management of Technology
B6635 Management of Service Operations
B6636 Production & Operations Management

(*indicates compulsory functional subject)
(h) MBA (Strategic Management)

B6051 Strategic Planning Systems*
B6821 Organisation Design, Learning & Change*
B6822 Economics & Business Strategy*
B6823 Environmental Scanning & Scenario Planning*
B6053 Seminar in Management
B6060 Business Re-engineering & Organisation Transformation
B6054 Entrepreneurship
B6069 Business & Society
B6067 Seminar in Corporate Communication
B6130 Advanced Management Accounting
B6222 Corporate Finance
B6631 Strategic Technology Management
B6721 International Business
B6722 Managing Across Borders
B6726 Mergers & Acquisitions

(3) Subject to the approval of the Dean, School of Accountancy and Business, a candidate may offer one or more of the following electives:

B6006 Human Resource Management
B6051 Strategic Planning Systems
B6053 Seminar in Management
B6054 Entrepreneurship
B6055 Issues in International Accounting
B6061 Buyer Behaviour
B6063 International Economics
B6065 Regional Study Seminars
B6067 Seminar in Corporate Communications
B6068 Management & the Environment
B6069 Business & Society
B6070 Planning for Organisational Change
B6071 Implementing Organisational Change

(* indicates compulsory functional subject)

(4) A candidate for the degree of Master of Business Administration must offer the nine core subjects specified in sub-paragraph (1) of this regulation and seven functional subjects in his area of specialisation. Subject to the approval of the Dean, School of Accountancy and Business, he may offer fewer subjects than is required and offer, in lieu, other functional subjects or electives.

(5) The School of Accountancy and Business shall determine the distribution of subjects for each trimester.

(6) A candidate may, with the approval of the Board of Graduate Studies, transfer the credits he has earned in approved postgraduate programmes of other universities up to four subjects provided that the grades he obtains for such subjects are of the level acceptable to the Dean of the School of Accountancy and Business. A candidate pursuing MBA (International Business) programme may transfer the credits he has earned up to a maximum of six subjects.
(7) Subject to the approval of the Board of Graduate Studies, a candidate may transfer from one MBA specialisation to another if he fulfils the conditions laid down by the School of Accountancy and Business.

(8) With the approval of the Board of Graduate Studies a candidate may be granted exemption for up to two subjects in which he has requisite academic background.

4. (1) The Business Study Mission shall be of such duration and comprise such programmes as may be approved by the Dean of the School of Accountancy and Business.

(2) All candidates will be required to attend a Business Study Seminar Series prior to the Mission Trip and submit a preliminary report. On completion of the Business Study Mission, candidates will be required to submit a Business Study Mission report within one month of the date of completion of the Business Study Mission.

5. The dissertation shall not exceed 15,000 words and shall be submitted in accordance with the provisions prescribed in clause 10 of Statute 18 (Degrees of Master).

Examinations

6. (1) A candidate will be examined at the end of each trimester.

(2) Unless otherwise determined by the Board of Graduate Studies on the advice of the School of Accountancy and Business, there will be one paper for each of the subjects of the programme.

(3) There will be no formal examination for the subjects Statistical & Research Methods, Seminars in Management, Entrepreneurship, Management of Information Technology, Introduction to Foreign Legal Systems, Current Issues in Information Systems Research, Business Re-engineering & Organisational Transformation, Leadership in the Global Era, Seminar in Corporate Communications, Regional Study Seminars, Planning for Organisational Change, Implementing Organisational Change and Advanced Topics in Management of Technology. For Statistical & Research Methods, the product of the course is a research proposal embodied in a report submitted by the candidate. The assessment of the candidate’s report will form part of the results of the Examination.

(4) For Seminars in Management, Introduction to Foreign Legal Systems, Current Issues in Information Systems Research, Business Re-engineering & Organisational Transformation, Leadership in the Global Era, Seminar in Corporate Communications and Regional Study Seminars, the subjects comprise seminars for which candidates are required to prepare term papers. The assessment for the term papers will form part of the results of the Examination.
(5) For Entrepreneurship and Management of Information Technology, assessment is based on a combination of projects, case studies, class presentation, term papers, oral examination and/or creation of a new venture.

(6) The subject Principles & Practice of Arbitration will also include a mock arbitration hearing. All candidates are required to prepare a hypothetical case for hearing, for which they will receive a grade which will count towards their final grade on the subject.

(7) For Business Study Mission, the assessment of the candidates' Business Study Mission report and the preliminary report based on the Business Study Seminar Series will form part of the results of the examination for the subject. A candidate who fails to submit a Business Study Mission report to the satisfaction of the Dean will be required to undertake another Business Study Mission.

7. (1) A candidate who has not completed and passed at least eight subjects since his admission to the programme will be dismissed if he has either:

(a) failed to obtain a pass after two attempts in any one subject; or

(b) failed his first attempts in a total of five subjects since his admission to the programme.

(2) Regulation 7(1) will not apply to any candidate who has passed at least eight subjects since his admission to the programme.

(3) A candidate who fails an attempt in any subject is required to repeat the course of study in the subject before attempting the examination in that subject again. In the case of failure in a functional subject, the candidate may, with the approval of the Dean of the School of Accountancy and Business, offer an alternative subject, which for this purpose will be deemed a repeat attempt in the original subject.

(4) Transfer of credits and subject exemptions granted will not be counted as subjects passed in counting the number of subjects a candidate has passed since his admission to the programme.

8. (1) A candidate who is prevented by illness from taking or completing the Examination may be permitted by the Board of Graduate Studies to take the Examination again at a subsequent period of the Examination provided that the illness is reported to the Registrar and a medical report submitted to the Registrar within forty-eight hours of the candidate’s absence from the examination. In such a case, the candidate may be required, at the discretion of the Board of Graduate Studies, to repeat the programme before sitting the Examination again.

(2) Any fee payable for the medical examination under regulation 8(1) of these Regulations shall be paid by the candidate.
9. A candidate who has not been granted leave of absence but who withdraws from any subject of an examination after the second week of a trimester will be deemed to have sat and failed in that subject of the Examination.

Exemptions

10. The Academic Board may grant such exemptions as it thinks fit from the requirements of these Regulations.

End of Statute AB11